

# RIIO ED2 Engineering Justification Paper (EJP)

## *Brae Primary Substations*

## *Worst Served Customer Proposal*

*Investment Reference No: 383\_SHEPD\_REGIONAL\_WSC\_BRAE*



## Contents

1	Review Table .....	3
2	Investment Decision Pack Development Process (TO BE REMOVED PRIOR TO SUBMISSION) .....	<b>Error!</b>
	<b>Bookmark not defined.</b>	
3	Investment Summary Table .....	5
4	Introduction .....	6
5	Background Information and Analysis .....	6
5.1	Existing Network .....	7
5.2	WSC Network Performance .....	8
5.3	Fault Data Analysis .....	9
6	Optioneering .....	12
6.1	Summary of Options .....	12
7	Analysis and Cost .....	13
7.1	Option 1: Do-Minimum .....	13
7.2	Option 2: Enhanced Maintenance and/or Inspection (Refurbishment) .....	13
7.3	Option 3: Re-build existing lines (Replacement).....	13
7.4	Option 4: Reinforcing existing network (Reinforcement).....	14
7.5	Option 5: Flexible Solution .....	14
8	Summary of Cost Benefit Analysis (CBA) .....	<b>Error! Bookmark not defined.</b>
8.1	CBA of re-building the existing line.....	<b>Error! Bookmark not defined.</b>
8.2	CBA of reinforcing the existing network .....	<b>Error! Bookmark not defined.</b>
8.3	Summary of Cost.....	18
8.4	Cost Benefit Analysis comparisons .....	19
8.5	Volume on Preferred Option.....	20
9	Validate investment plans and benefits with Stakeholders (TO BE FINALISED) .....	21
9.1	SSEN RIIO ED2 Stakeholder Engagement Strategy .....	<b>Error! Bookmark not defined.</b>
9.2	Stakeholder Engagement Feedback.....	<b>Error! Bookmark not defined.</b>
10	Deliverability and Risk (TO BE POPULATED) .....	22
11	Conclusion .....	23
12	Appendix 1 List of Indicators of Vulnerable Characteristics and Weighting System .....	24
	These indicators are applied when producing combined indexes of vulnerability. ....	24
13	Appendix 2 Business Plan Data Table References .....	<b>Error! Bookmark not defined.</b>
14	Appendix 3: Relevant Policy, Standards, and Operational Restrictions.....	25
15	Appendix 4. Assumptions.....	26

## Definitions and Abbreviations

Acronym	Definition
EJP	Engineering Justification Paper
CBA	Cost Benefit Analysis
IDP	Investment Decision Pack
WSC	Worst Served Customer
NoSR	North of Scotland Resilience
SSEN	Scottish and Southern Electricity Network
NRN	Network Reference Number
EHV	Extra High Voltage (33kV)
CBRM	Condition Based Risk Management
MDG	Mobile Diesel Generator
HV	High Voltage
PM	Pole Mounted
CB	Circuit Breaker

**1 Executive Summary**

This Engineering Justification Paper (EJP) covers the strategic investment required to address the high volume of interruptions on the Brae network, specifically the circuits; Brae 699 012 and 016. Brae primary supplies 997 customers of which 109 are WSCs. Customers at Brae have experienced up to 19 interruptions over the three consecutive years between 2017 and 2019 with average interruption length of up to two hours.

Following optioneering and detailed analysis, as set out in this EJP, the proposed scope of works to address the WSC issue at Brae are as follows:

- For Brae 016, build a new 9.5km of 11kV covered conductor OHL circuit from Pole 272 to Pole 99 of the Fethaland Lighthouse spur to create an 11kV ring section;
- Install one new PMCB located at the mid-point of the Brae 012 circuit.



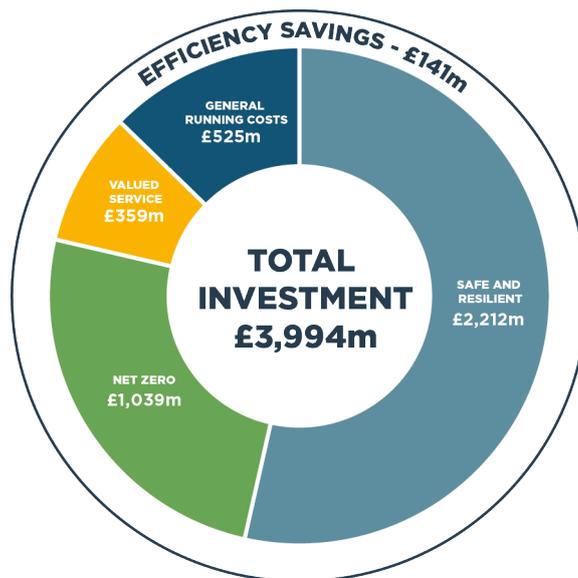
Delivering a safe,  
resilient and responsive  
network

The anticipated cost to deliver the proposed solution is £0.63m. Brae primary is a remote area of Scotland and on average, access to this area can take a significant amount of time which results in longer fault interruption lengths. Due to other WSC schemes having higher network investment priority scores, this scheme is planned for delivery in Year 4 of ED2 period with the refinement phase commencing in the early years of ED2.

The scheme delivers following outputs and benefits:

- Improved network performance for the 109 WSCs at Brae by installing a new 11kV OHL to split the existing 11kV network and new PMCB; this is expected to take all 109 WSC out of this classification;
- Improved CI/CML performance as a result of the works with expected volume reductions of 356 CI and 39523 CMLs in the SHEPD area per year;
- Improves the fault resilience of the Brae customers when 11kV faults do occur by providing potential remote control fault resilience options and alternative network arrangements.

This Non-Load investment sits within the Safe and Resilient Totex.



## 2 Investment Summary Table

Table 1 below provides a high level summary of the key information relevant to this Engineering Justification Paper (EJP).

*Table 1: Investment Summary*

Name of Scheme/Programme	Brae Substation WSC Proposal					
Primary Investment Driver	North of Scotland Resilience					
Scheme reference/mechanism or category	383_SHEPD_REGIONAL_WSC_BRAE					
Output reference/type	As above					
Cost	Cost for the selected Investment is £0.63m					
Delivery year	2026/27					
Reporting Table	CV15 North of Scotland Resilience (SHEPD)					
Outputs included in RIIO ED1 Business Plan	<b>No</b>					
Spend Apportionment (£m)	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>Total</b>
	0	0	0	0.63	0	<b>0.63</b>

### **3 Introduction**

This EJP provides high-level background information for this proposed WSC scheme explaining the data and analysis undertaken, the existing network arrangement, the proposed works and improvements to the network, the expected outcomes from these works and justifications for the proposals with the Paper.

In order to establish the most economic and efficient solution, the EJP provides an exhaustive list of the options considered through the optioneering process. This is based on the background information and fault data analysis detailed in section 4. Each option is described in detail in section 6, with the justification set out for those options which are deemed unviable solutions, and therefore not taken forward to the Option Analysis in section 7.

The Primary Investment Driver described within this EJP is CV15 – North of Scotland Resilience and the proposed investment will improve the Brae 11kV network. Post improvement works, due to lower numbers of faults impacting the Brae customers, all customers will be removed from WSC classification. Brae has consistently featured in the WSC list ED1. In year 2019, 109 customers out of total 997 customers at Brae are in the WSC category. These customers experienced high volumes of interruptions, with interruptions of up to 19 over the 3-year period. This clearly is not acceptable to both our customers and ourselves.

## 4 Background Information and Analysis

### 4.1 Existing Network

Brae substation supplies the northwest of the Shetland Mainland and has total customer number of 997. It is supplied from Gremista 33kV substation via approximately 32km of overhead line in a ring formation (excluding an automatic changeover scheme) which gives Brae primary a relatively secure 33kV supply.

It has four 11kV circuits and two of them, with circuit numbers 012 and 016, have WSCs. These two circuits supply 264 and 445 customers respectively. These two 11kV circuits are interconnected with each other however Brae 016 features long 11kV radial spur sections.

The Brae 11kV circuits of interest are summarised in the table below. As shown, the two circuits have significant amount of overhead line network supplying the customers.

*Table 2: Brae WSCs 11kV Circuits*

<b>11kV Circuit</b>	<b>Number of connected customers</b>	<b>Number of PSR customers</b>	<b>Length of OHL (km)</b>	<b>Length of UG cable (km)</b>
<b>699-012</b>	263	25	28.71	6.13
<b>699-016</b>	444	76	57.78	4.81



Figure 1: The existing Brae 012 and 016 11kV networks.

#### 4.2 WSC Network Performance

For Brae 699 016 11kV circuit, all 77 WSCs are on the Fethaland Lighthouse spur and they have experienced high interruptions of between 17 and 19 over the three-year period.

For Brae 699 012 11kV circuit, the WSCs are in the section between P100 Marki Ness and P14 Sullom Quarry Spur, and the Gluss Isle Spur. The customers in this section from Grind PMCB onwards are all experiencing over 12 interruptions over a 3-year period.

The average interruption length for this circuit is significantly higher than the average SHEPD circuit. This is due to the relative remoteness of the site and the lack/low levels of interconnection. It requires a minimum of 1 hour driving time to reach the Brae primary substation from Lerwick depot and approximately an additional 30 mins in good weather to reach the far end of the 016 circuit. Personnel, vehicles or equipment required to respond to a damage fault are dispatched from Lerwick depot and take a minimum of an hour to arrive on site to start the fault rectification process.

The table below shows the WSC network performance on the 11kV circuit basis (although this also counts 33kV interruptions which impacted the respective 11kV circuit as well). It shows the WSC number and the range of interruptions over the 3-year period from the reporting year 2019/20 against each circuit. As part of the feedback from the stakeholder engagement event, the interruption duration and the customer vulnerability are also considered as key factors in scheme proposal. These are also shown in the table.

*Table 3: WSC Network Performance*

<b>11kV Circuit</b>	<b>WSC No.</b>	<b>Range of interruption No. over 3-year</b>	<b>Average interruption length (mins)</b>	<b>Network Investment Priority score (high score = more vulnerable)</b>
<b>699-012</b>	38	12-15	81	3.4
<b>699-016</b>	71	17-19	119	3.9

#### 4.3 Fault Data Analysis

The list below reflects where faults have affected higher customer numbers across the proposed area for investment, there are other lower customer number faults that have occurred during the identified WSC time period which have not been listed.

*Table 4: Fault Data Analysis*

<b>Date</b>	<b>Fault Description</b>	<b>No. Customers Impacted</b>
2017	012 circuit 11kV fault: Transient, PMCB Mal Op	84
2017	012 circuit 11kV fault: Transient, Primary CB Lock out	257
2017	012 circuit 11kV fault: Deterioration, broken OHL insulator	84
2018	012 circuit 11kV fault: Deterioration, broken OHL insulator plus upstream PMCB Mal Op	261
2018	012 circuit 11kV fault: Transient, HV fuses blown and PMCB operation	87
2019	012 circuit 11kV fault: Transient, PMCB SEF Operation	87
2019	012 circuit 11kV fault: Transient, PMCB SEF Operation	87
2019	012 circuit 11kV fault: Transient, PMCB SEF Operation	87
2019	012 & 16 circuits 11kV fault: Transient, Primary CB Lock out, (Brae 012 & 016 customers affected as these circuits only backfeed each other)	552

2017	016 circuit 11kV fault: Deterioration, broken OHL insulator	71
2017	016 circuit 11kV fault: Wind and Gale, broken OHL binder	211
2017	016 circuit 11kV fault: Deterioration, broken OHL insulator	71
2017	016 circuit 11kV fault: Deterioration, broken OHL binder	112
2017	016 circuit 11kV fault: Deterioration, broken OHL conductor	138
2017	016 circuit 11kV fault: Deterioration, loose Jumper	148
2017	016 circuit 11kV fault: Birds, remove bird nest from PMT	72
2017	2017 – 016 circuit 11kV fault: Birds, remove bird nest from PMT	72
2018	016 circuit 11kV fault: Deterioration, broken OHL binder	71
2018	016 circuit 11kV fault: Wind and Gale, broken conductor termination	71
2018	016 circuit 11kV fault: Transient, PMCB Operation	71
2019	016 circuit 11kV fault: Manufacturing Issue, PMT Faulted	221
2019	012 & 016 circuits 11kV fault: Lightning, PMT Faulted (lightning storm caused multiple transients which caused Primary CBs to trip), (Brae 012 & 016 customers affected as these circuits only backfeed each other)	442
2017	33kV fault: CB failure at Firth Primary, (this includes wider Shetland customers)	4107
2018	33kV fault: Transient, delay in restoration due to comms issues, (this includes wider Shetland customers)	4142

The 33kV faults have not been the major contributory factor to the WSCs at Brae with two 33kV interruptions over the last 3-year period. Due to the long radial section of Brae 699-016 circuit where the WSC are located, a single 11kV fault which causes damage, can cause an outage for a large percentage of customers and can only be recovered in the repair time for the fault. It is 11kV faults which have been the predominant factor in the WSC performance of this network during the 2017 and 2019 period.

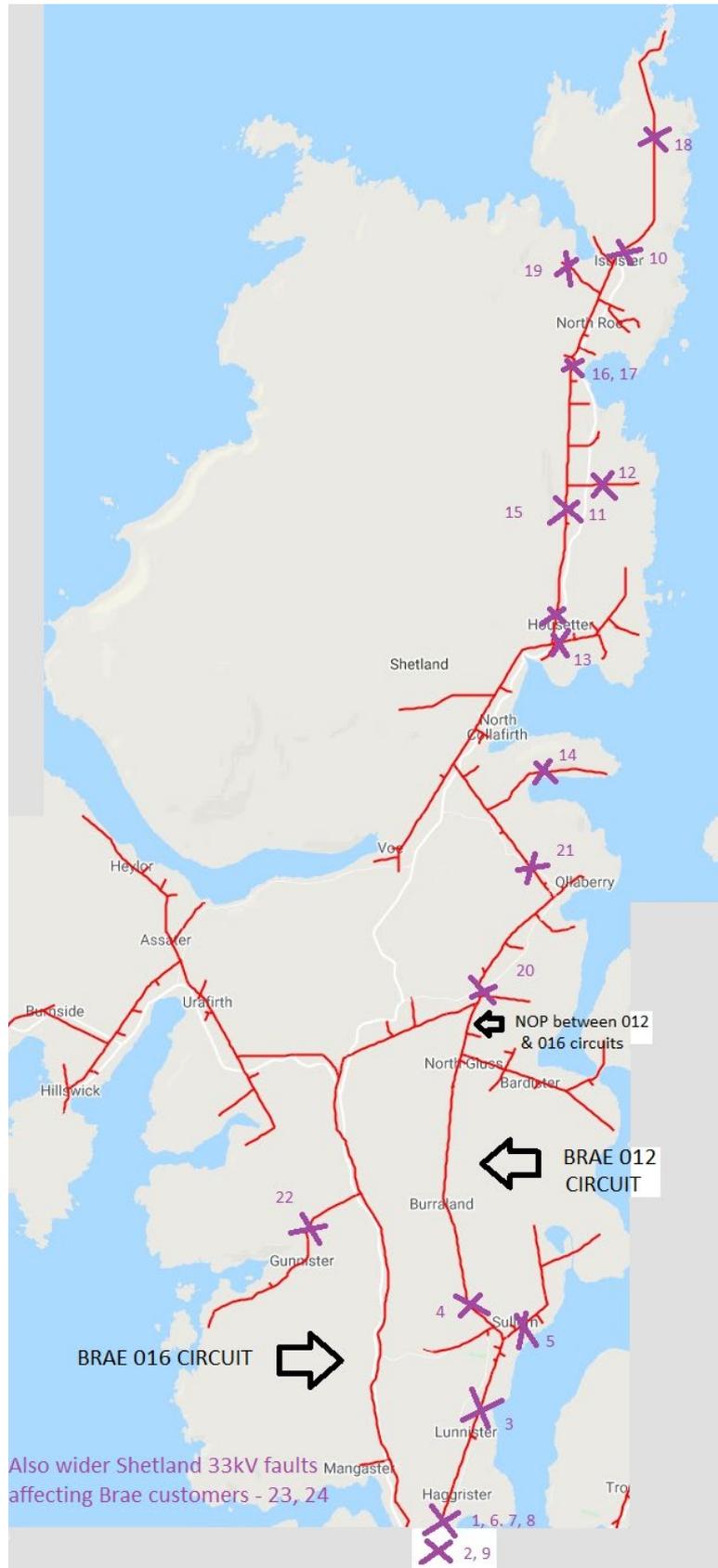


Figure 2: Location of faults affecting Brae 012 & 016 customers

## 5 Optioneering

This section of the report sets out the investment options that are considered when resolving the WSC issues. As described below a holistic approach is taken to ensure investment options which are both least regrets and represents best value for money for network customers are identified.

### 5.1 Summary of Options

Table below provides a high-level summary of the 5 investment options under consideration along with the advantages and disadvantages associated with each. A more detailed description of each option is then provided within the proceeding sub-sections.

*Table 5: Summary of WSC Investment Options*

Option	Description	Advantages	Disadvantages	Result
<b>1. Do Nothing (Baseline)</b>	No upfront action taken to improve the network performance.  Maintenance and Inspection activities continue as normal.	No additional cost	WSCs will continue experiencing high number of interruptions.	Rejected
<b>2. Enhanced Maintenance and/or Inspection (Refurbishment)</b>	Enhanced inspection and maintenance to improve asset condition or slow the rate of ageing.	Cost effective over short time period  No large upfront CAPEX	Additional maintenance resource required  Significant proportion of customers remain as WSCs  Increase in OPEX	Taken forward to further assessment.
<b>3. Re-build existing lines (Replacement)</b>	Rebuilding the existing network where the WSCs are to reduce the probability of failure on components.	Improve the network performance over short term  No further maintenance or inspection required	Increase in CAPEX  Lower utilisation of existing assets  WSCs will fall back in this category over short period of time.  No new fault resilience added	Taken forward to further assessment.
<b>4. Reinforcing existing network (Reinforcement)</b>	Installation of additional assets to mitigate the risk of interruptions due to single circuit supply arrangement	WSCs unlikely to return to this category as new fault resilience added  Long term investment  Wider benefits to network users including Net Zero targets	Often costly when compared with other options  Longer delivery time due to the likely requirement of additional consent	Taken forward to further assessment/preferred option.
<b>5. Flexible solutions</b>	Use battery storage or other alternative mean to support the network and mitigate interruptions	Reduced requirement of reinforcing the network	Technology and mechanism is yet to be proven  Limited sites that can utilise such	Option rejected.

		Competitive cost comparing to the reinforcement option	arrangement to improve WSC performance	
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## 6 Analysis and Cost

### 6.1 Option 1: Do Nothing

#### Estimated Cost: £0k

This group of customers are supplied by remote 11kV network which has consistently demonstrated that its performance is within WSC classification. Without any intervention, the WSCs will experience similar or higher level of 11kV interruptions into ED2 and beyond. Therefore, this option is not considered viable.

### 6.2 Option 2: Enhanced Maintenance and/or Inspection (Refurbishment)

#### Estimated Cost: £108k

This option is to carry out enhanced maintenance on the Brae 012 & 016 11kV circuits. This will target the assets with poor health condition and the worst performing sections with targeted measures such as pole replacement and refurbishment. This is likely to improve the network performance for a small portion of the WSCs. However, given that a number of faults are due to external factors, such as wind and gale, birds and transient events, then this option will not resolve these potential faults. It is likely that significant number of customers would remain as WSCs as no fault resilience is added to the circuit in the form of circuit interconnection or splitting the circuit.

Due to the lack of significant network improvement, the Brae customers could experience WSC equivalent performance during the full ED2 period. Taking account of the anticipated post works deterioration in network performance, the likely outcome is that the Option 2 refurbishment in ED2 would have to be followed by the Option 4 reinforcement in ED3.

### 6.3 Option 3: Re-build existing lines (Replacement)

#### Estimated Cost: £623k

Under this option, it is considered that the worst performing sections of the Brae 699 016 11kV circuit, are rebuilt and this includes approximately ■ of 11kV OHL for the Fethaland Lighthouse spur.

For the Brae 699 012 11kV circuit, it would carry out the same proposed solution as identified in Option 4 with a new PMCB installed.

As a result of the proposed works, it is expected that the network performance will result in reasonable improvements however the network performance would deteriorate over time for the Brae 016 circuit. It is likely that significant number of customers would remain as WSCs as no fault resilience is added to the circuit in the form of circuit interconnection or splitting the circuit and so the Brae 016 11kV circuit would remain exposed to faults arising from external factors.

During the proposed Option 3 works, it is likely that the proposals would be built as an 'online' build which requires circuit outages that would impact the respective WSC and potentially wider area customers. Also, it would lead to an increase in diesel usage and CO<sub>2</sub> emissions due to usage of mobile generation to ensure customers were not off supply for excessive periods of time during the works.

It is assumed that 20 years post carrying out the Option 3 works, due to deteriorating performance of the circuit, that the bulk of the Option 4 reinforcement proposal would have to be implemented at that point in the future.

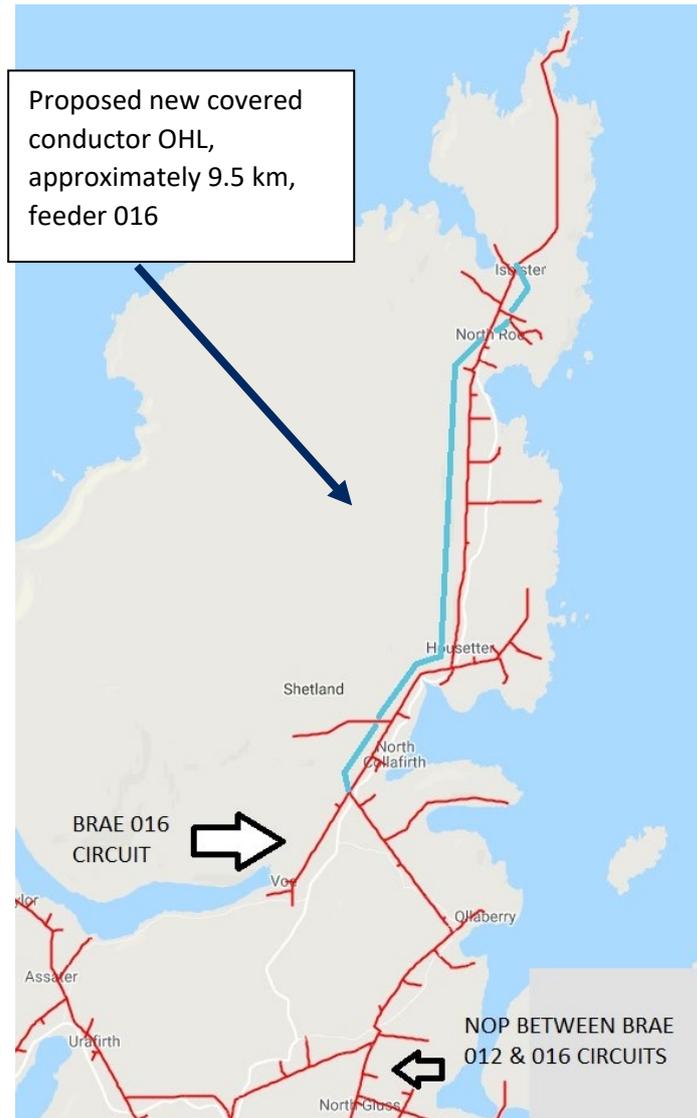
#### 6.4 Option 4: Reinforcing existing network (Reinforcement)

##### **Estimated Cost: £633k**

For Brae 699 016 11kV circuit, it is proposed to build a new 9.5km long section of 11kV covered conductor OHL circuit from P272 to P99 at Ibister location of the Fethaland Lighthouse spur to form an 11kV ring circuit for this area, as indicated in the drawing below. Also installed are new PMCBs with remote control facilities and creation of a new normally open point (NOP). This would enable the 11kV radial spur to be split this into 2 separate sections as part of normal network operation.

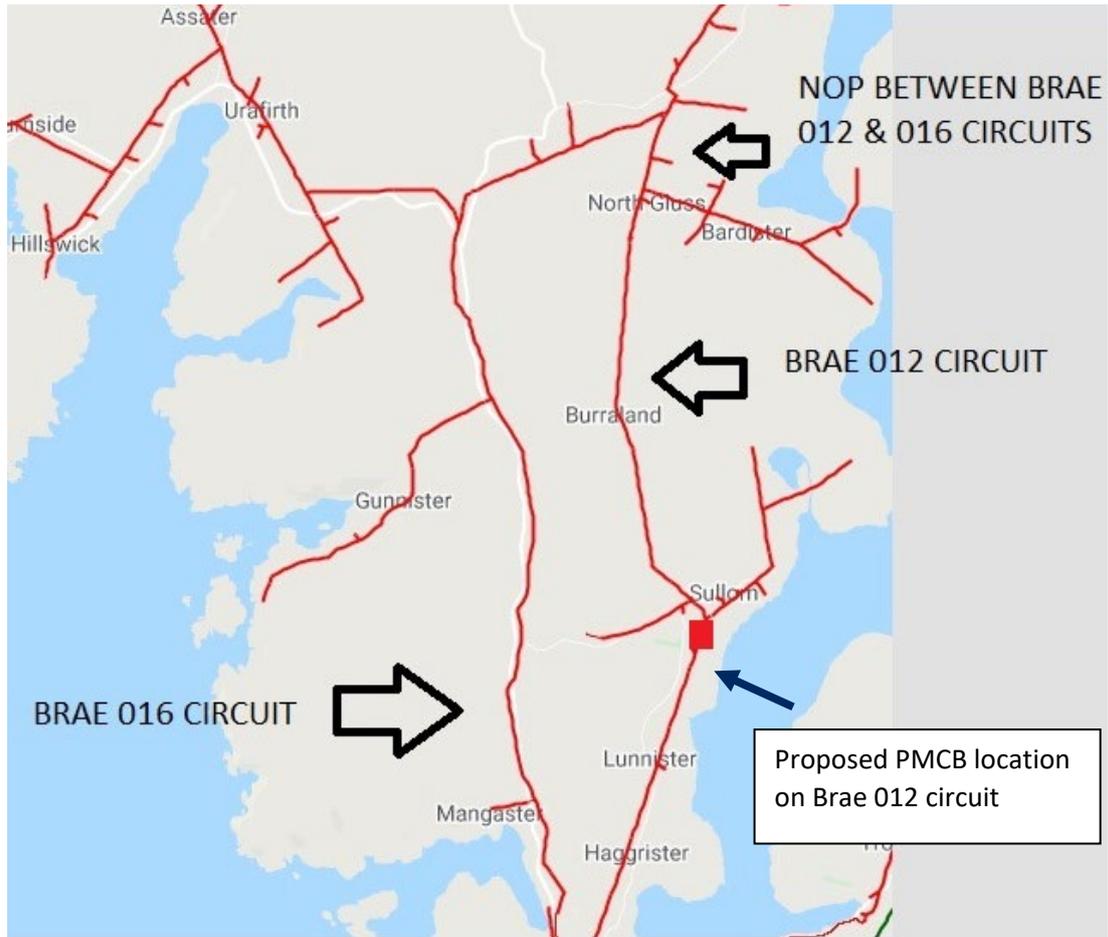
The proposed option will help reduce the number of individual 11kV faults on the Brae 016 which impacts all customers on the spur as it splits the network into 2 different 11kV sections, this will limit the impact of any 11kV fault in any one section. This therefore reduces the total number of faults experienced per year by the customers and provides new options for backfeed arrangements, including possible remote-control recovery options.

In future years, the proposed Option 4 works can be built upon to further enhance the fault resilience and network performance for the WSC and also the wider Brae 016 circuit.



*Figure 3: Proposed Option 4 solution from Brae 016 circuit*

For the Brae 699 012 11kV circuit, the WSCs are in the section between P100 Marki Ness and P14 Sullom Quarry Spur and the Gluss Isle Spur. This is the north half of the main OHL section of the Brae 012 circuit. However, as there is already a backfeed circuit (Brae 016) and the faults tend to be focused in the southern half of the circuit, the most economical solution is to install a new PMCB at the mid-point of the 012 circuit and enhance the remote control and automation schemes for the 012 and 016 circuits to enhance post fault recovery of the Brae 012 WSC.



*Figure 4: Proposed Option 4 solution from Brae 012 circuit*

During the proposed Option 4 works, as the proposal is to build new infrastructure, the majority of new equipment can be constructed as 'offline' build. This would minimise the requirement for circuit outages that would impact the respective WSC and potentially wider area customers. As there would be less requirement for outages, this would result in lower amounts of diesel usage and CO<sub>2</sub> emissions due to usage of mobile generation as compared to Option 3.

Therefore, taking account of these factors, this is the preferred option.

## 6.5 Option 5: Flexible Solution

### **Estimated Cost: £179k**

Flexibility services could be used to support some of the remote substations in the 11kV fault scenario. The flexible solution needs to be made available throughout the year and be able to support the network over the period to allow the restoration. This period can be up to 2 hours based on the fault history.

The estimated cost is based on the energy storage service to support 0.5MW load at each location with maximum utilisation of 30 days per annum starting from year 4 in ED2. The details costing is attached in appendix 3. The technology is still unproven for a solution that can support the network of this size for this duration. Due to the nature of the 11kV faults and the network, there will also be the challenge in identifying the best location for this service in the network. Under this option, it is unlikely to improve the performance for all WSCs. Therefore, this option is not considered viable.

## 7 Option Analysis

This section of the report provides an overview of the CI/CML results and analysis for each option. It provides an overall comparative review and analysis of the options, confirmation of the EJP preferred option and the associated justifications. The figures presented below represent the expected percentage improvement of the Ofgem CI & CML methodology ratio figures for SHEPD area per year and the expected actual volume reductions of CI and CMLs in the SHEPD area per year.

### 7.1 CI/CML Analysis of refurbishing the existing line (Option 2)

It is expected that following Customer Interruption (CI) and Customer Minutes Lost (CML) improvements will be achieved under this option. These figures are too low to improve the number of WSC and will make no discernible impact on the quality of supply and network performance. The assumption is that these benefits will diminish over a period of five years, by when the reinforcement option would be necessary to address the WSC issue.

*Table 6: CI/CML Improvement for Option 2*

	CI Improvement % (Actual Volume)	CML Improvement % (Actual volume)
Brae (699-012)	0.001 (14)	0.004 (3192)
Brae (699-016)	0.002 (29)	0.004 (3481)
Total	0.003 (43)	0.008 (6673)

### 7.2 CI/CML Analysis of re-building of the existing line (Option 3)

It is expected that the CI & CML improvements for the re-build option would be higher than the refurbishment option but are remain low CI & CML values due to the same network arrangement being retained. The assumption is that these benefits will diminish over a period of twenty years and at this future point the reinforcement option would be necessary to address the WSC issue.

*Table 7: CI/CML Improvement for Option 3*

	CI Improvement % (Actual Volume)	CML Improvement % (Actual volume)
Brae (699-012)	0.01 (80)	0.008 (6402)
Brae (699-016)	0.012 (96)	0.011 (8893)
Total	0.022 (176)	0.019 (15295)

### 7.3 CI/CML Analysis of reinforcement of the network (Option 4)

The expected CI and CML improvements based on this option is as shown in the table below. The table shows a significant improvement for CI/CML and network performance relative to the customer numbers involved and this will remove all Brae customers from WSC classification.

*Table 8: CI/CML Improvement for Option 4*

	CI Improvement % (Actual Volume)	CML Improvement % (Actual volume)
Brae (699-012)	0.01 (80)	0.008 (6402)
Brae (699-016)	0.034 (276)	0.041 (33121)
Total	0.044 (356)	0.049 (39523)

From the above tables, it is evident that the CI/CML improvement from the reinforcement option is significantly higher than the other proposed options. This confirms the case that Option 4 is the most preferable option as it delivers the required level of improvement to the network and will permanently remove those customers from WSC classification.

#### 7.4 Summary of Cost

Table 9: Summary of Cost

Options	Unit	2023/2 4	2024/2 5	2025/2 6	2026/2 7	2027/2 8	Total
<b>Option 1 – Do Minimum</b>	£m	0	0	0	0	0	0
<b>Option 2 – Enhanced Maintenance and Inspection</b>	£m	0	0	0	0.11	0	0.09
<b>Option 3 – Asset Replacement</b>	£m	0	0	0	0.63	0	0.63
<b>Option 4 – Reinforcement</b>	£m	0	0	0	0.63	0	0.63
<b>Option 5 – Flexible Solution</b>	£m	0	0	0	0.09	0.09	0.18

Our RIIO ED2 Business Plan costs are derived from our outturn RIIO ED1 expenditure. We have modified costs per activity, capturing and reporting those adjustments in our cost-book. By tying our costs back to reported, outturn, real life data this approach provides multiple data points on which both the Regulator and we can benchmark cost efficiency.

It provides a high level of cost confidence in our Business Plan cost forecast for RIIO ED2. Through our benchmarking analysis, we recognised that not all Non-Load related RIIO-ED1 actual unit costs sit within the upper quartile efficiency band. Where this is the case, we have applied a catch-up efficiency to those cost categories.

Further detail on our unit cost approach, cost efficiency and cost confidence for RIIO-ED2 can be found within our **Cost Efficiency (Annex 15.1)**. Following our draft Business Plan, we have continued to develop project volumes and costs, utilising valuable stakeholder feedback. We have included developments of our Commercial Strategy within the updated project scope and delivery strategy.

#### 7.5 Option Analysis comparisons

As outlined in the EJP, due the remoteness of the Brae area at the very north of the main island of Shetland, this significantly lengthens the fault interruption duration experienced by the customers because the travel time to reach the area. Therefore, any enhancements which can improve fault resilience of the affected circuits will be of significant benefit.

The tables above demonstrate that the reinforcement option is the preferred option as the other options are either rejected as non-viable, have poorer CI/CML performance. As Options 2 and 3 do not introduce any new fault resilience to the Brae circuits (or Brae 016 circuit for Option 3); they only deliver marginal/lower improvement in CI/CML and network performance; which will deteriorate in future years and therefore they cannot be chosen as the preferred option.

The preferred option allows the customers to benefit from investment in ED2 and improved CI/CML and network performance. Both Option 2 and Option 3 are envisaged to incorporate the works in Option 4 with reinforcement in the future years to achieve the improved performance delivered by Option 4.

As such, it is understood that delaying the investment does not provide the best value for money solution, reinforcing the case for Option 4.

## 7.6 Volume on Preferred Option

*Table 10: Volume on Preferred Option*

Asset Category	Unit	2023/24	2024/25	2025/26	2026/27	2027/28	Total
<b>11kV Poles</b>	#	0	0	0	136	0	136
<b>11kV OHL (Covered Conductor)</b>	Km	0	0	0	9.5	0	9.5
<b>11kV CB (PM)</b>	#	0	0	0	1	0	1
<b>11kV Switch (PM)</b>	#	0	0	0	3	0	3

## 8 Validate investment plans and benefits with Stakeholders

This section of the EJP describes the stakeholder engagement strategy that has been implemented to inform SSEN's RIIO-ED2 submissions. This includes the engagement activities that have been undertaken, the stakeholder groups that have been approached, and the feedback that has been gathered from this stakeholder engagement.

The intention of this exercise was to identify the appetite from our stakeholders for SSEN to carry out the investment described within this document during RIIO-ED2 to improve the condition of SSEN's network assets and the quality of supply for customers in during ED2 and beyond.

We conducted audience research with stakeholders via online workshops/open forums to co-create our strategies and priorities in RIIO-ED2 for improving the network for WSCs. Following insights were derived:

- Stakeholders suggested that, based on the remote location of some Scottish islands, investment for the WSCs there should be a priority, as it will potentially take far longer to restore power there compared to mainland areas.
- There was no consensus on whether investment in worst-served circuits should be prioritized according to: number of WSCs; number of interruptions; level of customer vulnerability; or potential of low carbon technology (LCT) take-up.
- Stakeholders, however, expressed concern about the impact of power cuts on customers in vulnerable situations, and on this basis focusing investment efforts on reducing the number of worst-served vulnerable customers was supported.
- The interruption duration which is currently not considered in Ofgem's WSC definition is recognized as an important factor by our stakeholders.
- Stakeholders suggested that an annual WSC report would be welcome and raise the profile of the issue but might give the incorrect impression that these are the areas where there will be investment.
- Some stakeholders were concerned about the impact of worst-served circuits on generation as well as supply customers.

The lack of consensus on stakeholders on how to prioritise worst-served areas for improvement clearly suggests that being worst-served is a substantial detriment to all such customers, albeit playing out in different ways and therefore remedying these is extremely important. Therefore, we are committing to remove at least 75% of customers from this list in ED2; this ambitious proportion represents all circuits where cost benefit analysis warrants investment; the remaining 25% of WSCs are distributed over so many circuits that the benefit derived from each circuit investment would be limited to very few customers.

We will also ensure that we communicate effectively during power outages, particularly for remote communities where electricity is heavily relied upon, promote the PSR and the 105 power outage number, and produce an annual WSC report to be shared with wider stakeholders to embed resilience partnerships.

Based on the stakeholder feedback, the average Customer Minutes Lost (CML), Priority Service Register (PSR) and the vulnerability score from the Customer Mapping Tool are also factored in the scheme consideration.

## 9 Deliverability and Risk

Between our draft and final Business Plans we have carried out a more detailed deliverability assessment of our overall plan as a package and its component investments. Using our draft Business Plan investment and phasing as a baseline we have followed our deliverability assessment methodology. We have assessed any potential delivery constraints to our plan based on:

- In-house workforce capacity and skills constraints based on our planned recruitment and training profile and planned sourcing mix as well as the efficiencies we have built into our Business Plan (detailed in our ***Ensuring Deliverability and a Resilient Workforce (Chapter 16)*** and ***Cost Efficiency (Chapter 15)***)
- Assessment of the specific lead and delivery timelines for the asset classes in our planned schemes
- We have evaluated our sourcing mix where there were known delivery constraints to assess opportunities to alleviate any constraints through outsourcing
- We have engaged our supply chain (detailed in our ***Supply Chain (Annex 16.2)***) to explore how the supply chain could support us to efficiently deliver greater volumes of work and how we could implement a range of alternative contracting strategies to deliver this
- We have also engaged with the supply chain on the delivery of work volumes that sit within Uncertainty Mechanisms to ensure we have plans in place to deliver this work if and when the need arises
- We have assessed the synergies between our planned load, non-load and environmental investments to most efficiently plan the scheduling of work and minimise disruption to consumers
- Based on our assessment of delivery constraints and potential solutions to resolve them, we have revised our investment phasing accordingly to ensure our Business Plan is deliverable, meets our consumers' needs and is most cost efficient for our consumers

Scottish National Heritage and Scottish Environment Protection Agency may object to OHL circuits or elements of them and request undergrounding of sections of the OHL proposed routes or impose various conditions related to archaeological or environmental or ecological requirements to carry out the works.

## 10 Conclusion

The purpose of this Engineering Justification Paper (EJP) has been to describe the overarching investment strategy that SSEN intends to take during RIIO ED2 for the NoSR related investment in Brae substation.

Five investment options have been described which could be carried out to address the WSC issue at these sites. As detailed within Section 7, a holistic approach is taken when selecting the most viable option for each investment, where the primary and secondary investment drivers are assessed together within the Option Analysis and Assessment section. This includes careful consideration of the financial, safety, and environmental implications of each investment option.

- Option 1: Do Minimum
- Option 2: Enhanced Maintenance and Inspections
- Option 3: Asset Replacement
- Option 4: Asset Reinforcement
- Option 5: Flexible Solution

A thorough stakeholder engagement exercise was undertaken to gather feedback on each of these strategies to determine which approach should be proposed within SSEN's RIIO ED2 business plans.

As a result, the following costs and volumes are proposed for delivery during RIIO ED2. The preferred investment for Brae substation in RIIO ED2 is Option 4: Reinforcement.

*Table 11: Summary of CV Table*

CV Table		Unit	2023	2024	2025	2026	2027	Total
CV15	North of Scotland Resilience	£m	0	0	0	0.63	0	0.63
RIIO ED2 Spend								

## 11 Appendix 1 List of Indicators of Vulnerable Characteristics and Weighting System

These indicators are applied when producing combined indexes of vulnerability.

Indicator of vulnerable characteristic	Network investment priority: score (high score = more vulnerable)
Under 5 years	0.5
Under 16 years	0
Over 65 years	0.1
Over 75 years	0.4
Over 85 years	0.6
Fuel poverty levels (Scotland; 1=low, 4=v.high)	0
Fuel poor households (England)	0
Dwellings without a mains gas connection	0
Dwellings without central heating system	0
Dwellings rated in EPC bands EFG	0
Households with no car	0
Combined distances to services (Score; high=most remote)	0
Children in low income households	1
People with low qualifications	0
People in low income employment	1
Long-term unemployment	1
Disability benefits	1
Child disability benefits	1
Mental health benefits	1
Universal credit claimants	0
People in bad or very bad health	0.5
People whose health condition limits activities a lot	0.5
Access to health services (Score; 0=best access, 100=worst access)	0
People providing over 20hrs/week of care	0.5
Number of residential care homes	0
Number of care home beds	0
Households in privated rented dwellings	1
Lone parents	1
Ethnic minorities	1
Unable to speak English well or at all	0
Lone pensioners	1

## 12 Appendix 2: Relevant Policy, Standards, and Operational Restrictions



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### 13 Appendix 3. Assumptions for Flexible Solutions Costing

Feeder 012

Contract Year	Availability Price – CMZ Secure (£/MW/Day)	Capacity offered (MW)	Potential Days Required	Maximum Total Availability price paid	Utilisation Price – CMZ Secure (£/MWh)	Maximum Potential Energy Required (MWh) for 30 days per annum	Total Utilisation Cost (£) per annum	Yearly total
Year 1	■	0.5	365		■	360		
Year 2	■	0.5	365		■	360		
Year 3	■	0.5	365		■	360		
Year 4	■	0.5	365	■	■	360	■	■
Year 4	■	0.5	365	■	■	360	■	■

Feeder 016

Contract Year	Availability Price – CMZ Secure (£/MW/Day)	Capacity offered (MW)	Potential Days Required	Maximum Total Availability price paid	Utilisation Price – CMZ Secure (£/MWh)	Maximum Potential Energy Required (MWh) for 30 days per annum	Total Utilisation Cost (£) per annum	Yearly total
Year 1	■	0.5	365		■	360		
Year 2	■	0.5	365		■	360		
Year 3	■	0.5	365		■	360		
Year 4	■	0.5	365	■	■	360	■	■
Year 4	■	0.5	365	■	■	360	■	■